

# **Building and Civil Engineering Benefits Scheme**

Annual report and financial statements for the year ended 31 March 2023

Pension scheme registry number: 10170894

# Contents

	Page
Trustee Board	1
Scheme information	2
Trustee's report	3
Independent auditor's statement about contributions to the Trustee of the Building and Civil Engineering E Scheme	
Summary of contributions payable	26
Independent auditor's report to the Trustee of the Building and Civil Engineering Benefits Scheme	27
Fund Account	30
Statement of Net Assets Available for Benefits	31
Notes to the Financial Statements	32
Actuarial Certificate	46

# **Trustee Board**

The following served as Trustee Directors of Building and Civil Engineering Benefits Scheme Trustee Limited (the Trustee) during the year, and up to the date of signing:



Alan Pickering, CBE (appointed 1 April 2022)

Independent Chair



Brian Phoenix

Employer representative

Nominated by National Federation of Builders



Bob Blackman MBE
Industry employee representative
Nominated by Unite the Union



Christopher Fagan (appointed 20 May 2022)

Independent Trustee



Graham Dow Industry employee representative Nominated by GMB



Vaughan Hart
Employer representative
Nominated by Scottish Building
Federation

# **Scheme information**

# **Secretary**

Lauren Ireland (appointed 16 June 2023)

## Scheme administrator

People's Administration Services Limited (formerly B&CE Financial Services Limited)

## **Actuary**

David Gardiner FIA, Aon Hewitt Limited

# Independent auditor

**KPMG LLP** 

# Legal adviser

CMS Cameron McKenna Nabarro Olswang LLP Fieldfisher LLP

## Investment adviser

Barnett Waddingham LLP

# **Investment managers**

Legal & General Investment Management Limited\*
Newton Investment Management Limited
State Street Global Advisors
\* AVC investment managers

# Banker

**HSBC** Bank plc

## Name and address for enquiries

Scheme Secretary's Office Building and Civil Engineering Benefits Scheme Trustee Limited Manor Royal Crawley West Sussex RH10 9QP

Total Cussex Millo SQI

Email: info@peoplespartnership.co.uk Phone number: 0300 2000 555

Website: www.bandce.co.uk

There are written agreements in place between the Trustee and advisers listed above. There is no sponsoring employer for the Building and Civil Engineering Benefits Scheme as it is a multi-employer scheme.

# Trustee's report for the year ended 31 March 2023

The Trustee of the Building and Civil Engineering Benefits Scheme ("the Scheme") presents its annual report for the year ended 31 March 2023.

# Scheme constitution and management

The Scheme is a registered occupational pension scheme established in 1982 by Trust Deed to provide death and retirement benefits to members who worked in the construction industry. The rules set out in a schedule to the Trust Deed cover lump sum retirement benefits, voluntary contributions and death benefits. From 9 April 2001, the Scheme closed to new lump sum retirement benefit and voluntary contribution members and, from 30 October 2010, it also closed its death benefits for deaths occurring after this date. The Scheme has never been contracted out of the State Second Pension (S2P) or its predecessor, the State Earnings Related Pension Scheme (SERPS). The Scheme consists of a 'Main fund' and a separate Additional Voluntary Contribution (AVC) fund (AVC fund). As the Scheme is closed it does not receive any contributions.

The parties to the Trust Deed were the employers' and the operatives' sides of the National Joint Council for the building industry and the employers' and the operatives' panels of the Civil Engineering Construction Conciliation Board. These employers are the current participating employers of the Scheme.

During the year, B&CE Holdings Limited changed its name to People's Partnership Holdings Limited ("PPHL") and PPHL and its subsidiaries are referred to as "the Group".

The Trustee was appointed as the corporate trustee of the Scheme and has responsibility for setting the strategy and for managing the Scheme. The persons who acted as Trustee Directors of the Trustee during the year and up to the date of signing of the financial statements are listed on page 1. The Trustee held 4 meetings during the year and decisions were passed by a majority of the Trustee Directors in attendance.

The Investment Committee of the Group was disbanded on 31 March 2022 and the responsibilities previously delegated to that Committee now belong to the Board from 1 April 2022 assisted by the Board of People's Investments Limited, who have oversight of the People's Partnership Investment Business Unit.

The Scheme is exempt from the member nominated directors provisions of the Pensions Act 2004 as it's a 'relevant approved centralised scheme'.

# Scheme constitution and management (continued)

The Trustee Directors' attendance at meetings of the Trustee Board is summarised below.

Trustee Director	Trustee Board 4 meetings (4 in total)
R Blackman	4
G Dow	4
C Fagan	4
V Hart	4
B Phoenix	4
A Pickering	4

The Trustee Directors are paid a fee and reimbursed for expenses incurred in performing their duties as Directors of the Trustee. This cost is borne by People's Partnership Holdings Limited.

The Trustee regularly reviews risks and conflicts to ensure appropriate internal controls are in place and remain effective to support its governance arrangements.

The Trustee has appointed professional advisers and other organisations to support it in delivering the Scheme's objectives. These advisers and organisations are listed on page 2. The Trustee has written agreements in place with each of them.

# Financial developments and financial statements

The financial statements included in this annual report have been prepared and audited in accordance with sections 41(1) and (6) of the Pensions Act 1995.

## Membership and benefits

On 31 March 2023, there were 1,055,176 members (2022: 1,063,585), all deferred, for whom the Scheme Administrator had recorded at least one week of pensionable service. However, in accordance with the Trust Deed, only 343,702 (2022: 397,447) members had sufficient pensionable service to qualify for a benefit payment from the Scheme.

# **Key developments**

There were no key developments during the financial year ended 31 March 2023. Looking ahead, the Scheme is planning to improve member engagement through increased tracing and communication.

#### **Benefit increases**

The Scheme only pays a cash lump sum benefit on retirement, it does not pay a pension. The Trustee agreed at its meeting on 24 May 2022 that the retirement benefit rate (RBR) per week of service would remain at £8.50. The retirement benefit rate of £8.50 per week of service has remained at the same level since 2014 and no allowance has been made for RBR increases in the 2022 and 2023 actuarial valuations.

#### **Auditor**

The incumbent auditor is deemed to be reappointed and KPMG LLP will therefore continue in office.

## **Transfer values**

Cash equivalents paid during the year for transfers have been calculated and confirmed in the manner provided by the Pension Schemes Act 1993 and don't include discretionary benefits.

## **Actuarial liabilities**

Under section 222 of the Pensions Act 2004, every scheme is subject to the Statutory Funding Objective. This objective is to have sufficient and appropriate assets to cover the technical provisions which are the present value of benefits members are entitled to, based on their pensionable service at the valuation date. This is assessed at least every 3 years using assumptions agreed by the Trustee and set out in the Statement of funding principles. A copy of the Statement of funding principles is available to members on request.

The most recent triennial actuarial valuation of the Scheme was carried out as at 31 March 2021 and showed that Scheme liabilities were 110% funded resulting in a surplus of £59.6m. An annual funding update was performed as at 31 March 2023 which showed that the Scheme liabilities were 115% funded resulting in a surplus of £70.6m.

Valuation date: 31 March	2023	2022	2021
Value of technical provisions	£469.0m	£544.4m	£588.3m
Value of assets available to meet technical provisions	£539.6m	£610.8m	£647.9m
Surplus	£70.6m	£66.4m	£59.6m
Funding level	115%	112%	110%

The value of the technical provisions is based on pensionable service to the valuation date and assumptions about various factors that will influence the Scheme in the future, such as the levels of investment returns and when members will retire. The following significant actuarial assumptions were used in the 31 March 2021 triennial and the 31 March 2023 annual valuations.

Assumption	
Discount rate	Gilt yield curve with no allowance for expected outperformance
RPI inflation	Gilt "break-even" RPI curve, with no adjustment
Retirement benefit rate increases	0% of RPI inflation assumption
Expenses	Annual management charge of 0.5% p.a. reflected in the discount rate and expense reserve of £11m for the Regulator levy and Scheme
	expenses

## Recovery plan

As the Scheme is in surplus (relative to the technical provisions), a recovery plan is not required.

#### **Next actuarial valuation**

The next triennial valuation must be carried out no later than 31 March 2024 (3 years after the effective date of the most recent formal valuation carried out). In addition to the triennial valuation, an annual actuarial report is required by legislation to provide an approximate update of the assets and technical provisions of the Scheme on the anniversary of the last valuation. The next interim annual actuarial funding update will be prepared for the year ending 31 March 2024 ahead of the formal triennial valuation at the same measurement date which will need to be completed by 30 June 2025.

## **Investment management**

## Investment strategy and principles

The Trustee is responsible for the investment policies and strategy of the Scheme. In accordance with Section 35 of the Pensions Act 1995, on 29 July 2020 the Trustee agreed a Statement of Investment Principles ("SIP"). A copy of the SIP may be obtained from the contact for enquiries on page 2.

Within the SIP, the strategic asset allocation allocates 17% of the Main fund's investments to:

• **Return-seeking assets:** mainly equities, diversified funds and property, where the objective is to achieve growth within the constraints of the risk profile set by the Trustee.

## And 83% to:

• **Liability-driven assets:** mainly bonds, liability-driven investment ("LDI") funds and swaps, where the objective is to secure fixed or inflation-adjusted cash flows in the future, and where the investments are generally expected to be held to maturity.

Investment strategy for the AVC fund allocates 18.7% of the investments to return-seeking assets and the remaining 81.3% of the investments to liability-driven assets.

As at 31 March 2023, the return-seeking assets of the Main fund make up 10.5% of the portfolio with 89.5% of the portfolio made up by liability-driven assets.

For the AVC fund, the fund weights are 22.5% return-seeking assets and 77.5% liability-driven assets.

The Trustee recognises that the asset allocation will vary over time as a result of market movements.

The Trustee seeks to keep a balance between maintaining the asset allocation for both the Main fund and AVC fund in line with its benchmark and limiting the costs of rebalances. During the year, the Trustee fully disinvested from the Partners Fund and reinvested the proceeds within the existing portfolio of investments. The Trustee will consider rebalancing from time to time.

# Management and custody of investments

The Trustee has delegated management of the investments to professional investment managers, which are listed on page 2. These managers, which are registered in the United Kingdom and regulated by the Financial Conduct Authority ("FCA"), manage the investments within the restrictions set out in the investment management agreements. These agreements are designed to ensure the managers follow the objectives and policies set out in the SIP.

The investment managers make decisions about:

- selection of individual investments
- · realisation of investments
- the exercise of voting and other rights attaching to individual investments.

The Trustee invests in pooled funds where the Trustee has a right to the cash value of the units rather than the underlying assets. The investment managers and their nominees have ownership and custody of the underlying investments.

All of the investments are readily available for sale.

# **Investment management (continued)**

# Investment performance

The year was very challenging in terms of investment performance. The value of the liability-driven assets or the protection portfolio (including the sterling liquidity fund) which accounts for the majority of the Scheme's investment assets fell by 5.8%. However, it should be noted that growth in these assets is not a key objective for the Scheme because they're normally linked to changes in the Scheme's liabilities. This is referred to as LDI and comprises of UK and overseas government and other permitted bonds, interest rate swaps and inflation swaps, the purpose of which is to hedge against the impact of interest rate and inflation movements on long-term liabilities. The Trustee did not require a change in its investment strategy following the LDI and September 2022 mini budget crisis as the Scheme had sufficient collateral in place.

The performance of the return-seeking assets or the growth portfolio was also negative at (10.9%) versus a benchmark of (1%).

The BNY Mellon Real Return Fund returned (3.6%) (versus 6.2% benchmark) over the year and was up 5.7% p.a. (4.8% benchmark) over 3 years.

The State Street International (Developed 100% Hedged) ESG Screened Index Equity Sub-Fund returned (7.3%) (benchmark (7.2%)) over the year. The fund does not have a 3 year performance history yet as it was introduced in July 2020.

The Scheme fully disinvested from the Partners Group fund during the year due to change in its investment strategy.

The investment managers currently operate to the following benchmarks:

#### Main fund

- Legal & General Investment Management: no benchmark
- BNY Mellon: SONIA 30 day compounded rate + 4% p.a. over 5 years before fees
- State Street: FTSE Custom World ex UK ex Controversies ex CW 100% Hedged to GBP Net Tax Index

Overall, the Main fund's investment return was (6.4%) (versus (8.6%) benchmark) in the year to 31 March 2023 and (2.1%) p.a. (versus (4.3%) benchmark) over the 3 years to 31 March 2023.

# AVC fund

- Legal & General Investment Management: no benchmark
- BNY Mellon: SONIA 30 day compounded rate + 4% p.a. over 5 years before fees
- State Street: FTSE Custom World ex UK ex Controversies ex CW 100% Hedged to GBP Net Tax Index

Overall, the AVC fund produced a negative return of (1.3)% in the year to 31 March 2023 and 2.7% p.a. over the 3 years to 31 March 2023.

## **Investment management (continued)**

# Environmental, social and governance considerations and investment stewardship

The Trustee believes environmental, social and governance ("ESG") considerations, including climate change (referred to together as "ESG issues"), have the potential to have a financially material impact over the long time period in which benefits are expected to be paid. The Trustee appreciates the method of incorporating ESG within an investment strategy and process will differ between asset classes. A high-level summary of the Trustee's views on ESG integration within each asset class the Scheme invests in is outlined below:

**Multi-asset funds** – the Trustee believes ESG issues will be financially material to the risk-adjusted returns achieved by the Scheme's multi-asset fund managers. The investment process for each multi-asset fund manager should take ESG issues into account when selecting holdings. The approach and level of ESG integration may differ depending on the nature of the fund and the types of underlying investments made. Further to this, the process for incorporating ESG issues should be consistent with, and proportionate to, the rest of the investment process.

**LDI and money market**— the Trustee believes there is often less scope for ESG issues to improve risk-adjusted returns in these asset classes because of the:

- high level of exposure to government bonds within the Scheme's LDI holdings; and
- short-term nature of the assets within money market funds.

It's worth noting that when transacting in LDI and money market funds, the Trustee requires due diligence is undertaken to assess the credit worthiness of the counterparty both initially and ongoing, whilst at the same time looking to achieve best execution. The Trustee expects this to be more relevant for longer term trades compared to shorter term trades and should incorporate ESG factors where these assist with the credit worthiness assessment.

The Trustee is comfortable that all of the investment managers are managing their respective funds with ESG taken into account in a reasonable way for that particular asset class and in accordance with their views on financially material factors, as set out in this statement, in particular with regards to the selection, retention, and realisation of the underlying investments held. Each of the Scheme's fund managers will ultimately act in the best interests of the Scheme's assets to maximise returns for a given level of risk.

The Trustee will consider ESG issues when appointing and reviewing managers to ensure they're appropriately taken into account given the asset class involved.

The Trustee has taken a decision to avoid investing in any asbestos mining related investments, but accepts that this may not always be possible when using pooled investment vehicles. This is not expected to have a material impact on the risk-adjusted returns. Aside from the above, no other 'non-financial considerations' are taken into account when deriving the investment strategy.

The Trustee acknowledges the importance of ESG and climate risk within their investment decision making framework. The Scheme invests exclusively in pooled funds at present and this policy is, therefore, framed around how the Trustee interacts with, monitors, and may seek to influence, the pooled fund managers. When delegating investment decision making to their investment managers the Trustee provides their investment managers with a benchmark which they expect the investment managers to either follow or outperform. The benchmarks to be used reflect the positioning the investment manager is expected to take within an investee company's corporate structure.

The Trustee is firmly of the belief that ESG and climate risk considerations extend over the entirety of a company's corporate structure and activities i.e., that they apply to equity, credit and property instruments or holdings. The Trustee also recognises ESG and climate related issues are constantly evolving and along with them so too are the products available within the investment management industry to help manage these risks.

## **Investment management (continued)**

# Environmental, social and governance considerations and investment stewardship (continued)

The Trustee considers it to be a part of their investments managers' roles to assess and monitor developments in the capital structure for each of the companies in which the manager invests. The Trustee also considers it to be part of their investment managers' roles to assess and monitor how the companies in which they're investing are managing developments in ESG related issues, and in particular climate risk, across the relevant parts of the capital structure for each of the companies in which the managers invest on behalf of the Scheme. The Trustee expects the investment manager to employ the same degree of scrutiny for pooled funds as if the investment had been made on a direct basis. Should an investment manager be failing in these respects, this should be captured in the regular monitoring of the managers' activity.

The Scheme's investment consultant is independent and no arm of their business provides asset management services. This, and their FCA regulated status, makes the Trustee confident that the investment manager recommendations they make are free from conflict of interest.

The Trustee expects all investment managers to have a conflict of interest policy in relation to their engagement and ongoing operations. In doing so, the Trustee believes they have managed the potential for conflicts of interest in the appointment of the investment manager and conflicts of interest between the Trustee/investment managers and the investee companies.

Further details on aspects of the above, together with the Trustee's policies in relation to the stewardship of investments, including engagement with investee firms and the exercise of the voting rights associated with the investment, are contained in the Scheme's Responsible Investment Policy.

# Asset manager arrangements

# Incentivising alignment with the Trustee's investment policies

Prior to appointing the investment manager, the Trustee discusses the investment manager's benchmark and approach to the management of ESG and climate related risks with the Scheme's investment consultant, and how they're aligned with the Trustee's own investment aims, beliefs and constraints.

When appointing an investment manager, in addition to considering the investment manager's investment philosophy, process and policies to establish how the manager intends to make the required investment returns, the Trustee also considers how ESG and climate risk are integrated into these. If the Trustee deems any aspect of these policies to be out of line with their own investment objectives for the part of the portfolio being considered, they will consider another manager for the mandate.

The Trustee carries out a strategy review at least every 3 years where they assess the continuing relevance of the strategy in the context of the Scheme and their aims, beliefs and constraints. The Trustee monitors the investment managers' approach to ESG and climate related risks on an annual basis.

In the event the investment manager ceases to meet the Trustee's desired aims, including the management of ESG and climate related risks, using the approach expected of them, the Trustee will expect to work with the investment manager to improve the alignment of their objectives. Should the collaboration with the investment manager be deemed unsuccessful by the Trustee, their appointment may be reviewed or terminated. The investment managers have been informed of this by the Trustee.

## **Investment management (continued)**

# Asset manager arrangements (continued)

## Incentivising assessments based on medium to long-term, financial and non-financial considerations

Investment manager ESG policies are reviewed in the context of best industry practice and feedback is and will be provided to the investment manager.

The Trustee is mindful of the impact on performance of ESG and climate change may have a long-term nature. However, they're aware the risk associated with them may be much shorter term in nature. The Trustee has acknowledged this in their investment management arrangements.

When considering the management of objectives for an investment manager (including ESG and climate risk objectives), and then assessing their effectiveness and performance, the Trustee assesses these over mutually agreed rolling timeframes. The Trustee believes the use of rolling timeframes, typically 3 to 5 years, is consistent with ensuring the investment manager makes decisions based on an appropriate time horizon. In the case of assets that are actively managed, the Trustee expects this to be sufficient to ensure an appropriate alignment of interests.

The Trustee expects investment managers to be voting and engaging on behalf of the fund's holdings and the Scheme monitors this activity within the Implementation Statement in the Scheme's Annual Report and Accounts. The Trustee does not expect ESG considerations to be disregarded by the investment manager in an effort to achieve any short-term targets.

## Method and time horizon for assessing performance

The Trustee monitors the performance of their investment managers over the medium to long time periods that are mutually agreed with the investment managers, and are consistent with the Trustee's investment aims, beliefs and constraints. The investment consultant assists the Trustee in this monitoring process.

The Scheme invests exclusively in pooled funds. The investment manager is remunerated by the Trustee based on the assets they manage on behalf of the Trustee.

The Trustee believes this fee structure enables the investment manager to focus on long-term performance without worrying about short term dips in performance significantly affecting their revenue.

The Trustee asks the Scheme's Investment Consultant to assess if the asset management fee is in line with the market when the manager is selected, and the appropriateness of the annual management charges are considered as part of the review of the investment strategy, at least every 3 years.

# Portfolio turnover costs

During the investment manager appointment process, the Trustee considers both past and anticipated portfolio turnover levels. Overall performance is assessed as part of the regular investment monitoring process, which can be impacted by turnover costs. The Trustee recognises there are circumstances when turnover costs are unavoidable e.g., changing manager.

The Trustee recognises that turnover costs are necessary where they're incurred to ensure the Scheme remains in investments that will provide, rather than detract from, performance over the long term. They're mindful that high turnover costs have the potential to adversely affect overall performance. When monitoring turnover costs, both the level and reason behind them are considered and, if necessary, investigated further.

The Trustee acknowledges that for some asset classes, such as LDI, a higher turnover of contracts such as repurchase agreements, can be beneficial to the fund from both a risk and cost perspective.

## **Investment management (continued)**

# Asset manager arrangements (continued)

## Duration of arrangement with asset manager

For the open-ended pooled funds in which the Scheme invests, there are no predetermined terms of agreement with the investment managers.

The suitability of the Scheme's asset allocation and its ongoing alignment with the Trustee's investment aims, beliefs and constraints is assessed every 3 years, or when changes deem it appropriate to do so more frequently. As part of this review, the ongoing appropriateness of the investment managers, and the specific funds used, is assessed.

## **Employer-related investments**

No investment has been made in any of the participating Employers noted on page 3.

## Implementation statement

This Implementation Statement has been produced by the Trustee of the B&CE Benefits Scheme and sets out the following information over the year to 31 March 2023:

- How the Trustee's policies on exercising rights (including voting rights) and engagement activities have been followed over the year; and
- The voting activity undertaken by the Scheme's investment managers on behalf of the Trustee over the year, including information regarding the most significant votes.

## Stewardship policy

The Scheme invests entirely in pooled funds, and as such delegates responsibility for carrying out voting and engagement activities to the Scheme's fund managers. The Scheme's LDI portfolio is effectively segregated but is accessed via a bespoke pooled fund arrangement with LGIM where the Scheme is the only investor in this fund.

The Trustee's policy on voting and engagement is set out in the Scheme's Responsible Investment ("RI") Policy, which forms part of the Statement of Investment Principles dated September 2020. To enable the Trustee to make high quality decisions, the fact-finding and analysis is delegated to the in-house investment team of People's Partnership and the Trustee's independent investment advisers. The Trustee's RI Policy notes a key priority of engaging with companies in an investment portfolio regarding issues believed to have a material impact (both positive and negative) on future returns. The Trustee is looking for fund managers who are prepared to:

- Be transparent and accountable;
- Enhance and evolve ESG practices in markets; and
- Develop long-term partnerships with companies and guide them through the evolution in ESG practices.

In addition, the Trustee will take into account whether their managers are signatories to the Principles for Responsible Investment (PRI) and UK Stewardship Code. All of the Scheme's managers as at the year-end are signatories to the PRI, as well as the Scheme's investment adviser. All of the Scheme's managers as at year-end were signatories to the 2012 UK Stewardship Code. All fund managers, as well as the Scheme's investment adviser, are signatories to the 2020 UK Stewardship Code<sup>1</sup>.

<sup>&</sup>lt;sup>1</sup> In relation to the BNY Mellon Fund, the underlying manager is Newton Investment Management, and it is they who are signatories of the Stewardship Codes.

# Implementation statement (continued)

# Stewardship policy (continued)

The Trustee has established ownership/voting principles with their managers. These principles include researching companies, identifying any issues and then engaging with them as necessary. Voting and engagement focuses on a range of themes including:

- Election of Directors and Boards;
- Accounting and Audit Related Issues;
- Capital Structure, Reorganisation and Mergers;
- Compensation; and
- Environmental and Social Issues.

The Trustee has interpreted these areas as their stewardship priorities within their Responsible Investment policy.

# How voting and engagement/stewardship policies have been followed

The monitoring and reporting on RI is as shown below, along with the actions taken in respect of the year under review.

1. The Trustee's investment advisers produce an annual sustainability report summarising the voting and engagement activity of the fund managers based on a review of reports and other information provided by the fund managers. This includes information on voting and engagement, together with ratings on voting and engagement in action, as well as scores provided by the PRI on different asset classes where available. This is to ensure that managers used by the Scheme continue to meet the Trustee's standards in this area. Where any material areas of disagreement are identified these are highlighted to the Trustee.

The Trustee undertook a review of the stewardship and engagement activities of their fund managers via receipt and review of their investment advisers' report (issued in February 2023). The contents of the report were reviewed and discussed by the Trustee in their meeting during the first quarter of 2023. The result of the review was that the Trustee was satisfied that the actions of their fund managers were reasonably in alignment with the Scheme's stewardship policies and no significant remedial action was required at that time. This is an annual review.

2. Where relevant, the Trustee's investment advisers consider a fund manager's stewardship credentials when advising on investment issues.

The Scheme sold its holding in the Partners Fund over the year under review. No new managers have been formally appointed over the year. Manager stewardship credentials were taken into account when advising on investment issues over this period. Managers' stewardship credentials form part of the annual sustainability review as outlined in item 1, above, and any noteworthy developments are also noted in quarterly investment monitoring reports.

3. As the Trustee invests in funds alongside other investors, they recognise that their chosen managers' prioritisation of issues for engagement and voting may not be the same as their own. As far as practicable, the Trustee undertakes a formal engagement process with each manager every year to ensure that there is a good alignment of views and issues to prioritise over the coming year.

This was not deemed necessary over the year under review. This reflects the reporting provided by the Trustee's investment advisers as noted in item 1, above.

4. The Trustee expects investment managers to be voting and engaging on behalf of the fund's holdings and the Scheme monitors this activity within the Implementation Statement in the Scheme's Annual Report and Accounts.

The Trustee reviewed the contents of this Statement prior to signing.

Voting and engagement data is set out in the remainder of this Statement for the relevant funds/managers.

Implementation statement (continued)

# Prepared by the Trustee of the B&CE Benefits Scheme

# **Voting Data**

This section provides a summary of the voting activity undertaken by the investment managers within the Scheme's Growth Portfolio on behalf of the Trustee over the year to 31 March 2023. Please note that there are no voting rights in relation to underlying assets of the Scheme's holdings with Legal & General Investment management Limited ("LGIM") as the underlying investments are not in equities and therefore do not carry voting rights.

Manager	State Street (SSGA)	BNY Mellon	Partners Group*
Fund name	International (Developed 100% Hedged) ESG Screened Index Equity Fund	Real Return Fund	Partners Fund
Structure		Pooled	
Ability to influence voting behaviour of manager	The pooled fund structure means	s that there is limited scope for the Tr voting behaviour.	ustee to influence the manager's
No. of eligible meetings	2,774	78	58
No. of eligible votes	33,501	1,287	853
% of resolutions voted	98.9%	100.0%	100.0%
% of resolutions abstained <sup>1</sup>	1.4%	0%	2.0%
% of resolutions voted with management <sup>1</sup>	89.5%	89.2%	94.0%
% of resolutions voted against management <sup>1</sup>	10.5%	10.8%	4.0%
Proxy voting advisor employed	SSGA contract Institutional Shareholder Services' (ISS) to administer proxy voting, assist in applying SSGA's voting guidelines, provide research and analysis relating to general corporate governance issues and specific proxy items, and provide proxy voting guidelines in limited circumstances. SSGA also has access to Glass Lewis and region-specific meeting analysis provided by the Institutional Voting Information Service. All final voting decisions are based on their proxy voting policies and in-house operational guidelines.	BNY Mellon utilises an independent voting service provider for the purposes of managing upcoming meetings and instructing voting decisions via its electronic platform, and for providing research. Its voting recommendations are not routinely followed; it is only in the event that BNY Mellon recognise a potential material conflict of interest that the recommendation of their external voting service provider will be applied. BNY Mellon do not maintain a voting policy with ISS. They apply their own BNY Mellon voting guidelines, as mentioned above.	Partners uses Glass Lewis and also have their own voting policy.
% of resolutions voted against proxy voter recommendation	8.1%	7.0%	1.1%

<sup>\*</sup>The Scheme fully disinvested from the Partners Fund in November 2022. Partners only provide updates on voting statistics semiannually. The most recent data available is as at 31 December 2022. It is worth noting that the reported voting data is limited to listed equity holdings (typically only a small proportion of the portfolio), with the balance being in private markets investments. Private markets investments are the largest exposure within the fund and these are typically held directly, where Partners Group controls the board and therefore the direction/strategy of the business – in this way, voting information by the manager is not applicable for these holdings

13

<sup>&</sup>lt;sup>1</sup> As a percentage of the total number of resolutions voted on

## Implementation statement (continued)

## Significant votes

The change in Investment and Disclosure Regulations that came into force from October 2020 requires information on significant votes carried out on behalf of the Trustee over the year to be set out. The guidance does not currently define what constitutes a "significant" vote. However, recent guidance (from the DWP in June 2022) states that a significant vote is likely to be one that is linked to one or more of the Scheme's stewardship priorities, which are listed in the "Stewardship policy" section above.

The Scheme has established ownership/voting principles. As noted above, as the Scheme invests in funds alongside other investors, the Trustee recognises that their chosen managers prioritisation of issues for engagement and voting may not be the same as their own. However, they look for good alignment and consider this as part of their annual review of sustainability matters. Through the information detailed in this Statement they're comfortable that the voting undertaken on their behalf was broadly reflective of their own policies and not inconsistent with the stewardship priorities as set out in their Responsible Investment policy. Whilst the Trustee did not notify their asset managers what they consider to be the most significant votes in advance of those votes being taken, their RI policy (which includes information on stewardship priorities) has been re-confirmed with the investment managers as part of preparing this Statement.

The Trustee has selected 8 significant votes for the SSGA fund from a longer list provided by the manager of votes that they deem significant. The 8 votes chosen by the Trustee are based on voting themes the Trustee focuses on and the largest holdings within these themes.

BNY Mellon have provided a selection of 10 votes for the BNY Mellon Real Return Fund. The Trustee selected all 10 votes based on voting theme as the most significant votes.

For Partners Group, given the private market nature of the majority of the assets where they tend to control the board, they have provided examples of ESG efforts of some of the companies that they invest in, as opposed to actual votes cast in relation to their small holding in listed equity. Due to the fact that listed equities are held for liquidity purposes, Partners did not select any votes relating to these holdings as significant votes. The Trustee showed the first 3 examples below for the following reasons:

- The information Partners provided relate to their private equity holdings in which Partners have the control of the board. As a result, the significant votes are examples of engagement rather than how they voted on various resolutions.
- The Scheme fully disinvested from this fund in November 2022, hence it was not exposed to the fund over the whole accounting period. A summary of some of their ESG efforts is therefore appropriate.

A summary of the significant votes provided is set out below.

Implementation statement (continued)

Voting data (continued)

Significant votes (continued)

# State Street, International (Developed 100% Hedged) ESG Screened Index Equity Fund – Table 1 of 2

	Vote 1	Vote 2	Vote 3	Vote 4	
Company name	Microsoft Corporation	Tesla, Inc.	Alphabet Inc.	Meta Platforms, Inc.	
Approximate size of fund's holding as at the date of the vote (as % of portfolio)	3.7%	1.5%	1.4%	0.8%	
Summary of the resolution	Report on Climate Change	Community - Environment Impact	Establish Environmental/Social Issue Board Committee	Advisory Vote to Ratify Named Executive Officers' Compensation	
Management recommendation	Against	Against	Against	For	
How SSGA voted	Against	For	Against	Against	
Rationale for the voting decision	. , ,		This item did not merit support due to concerns with the terms of the proposal.	This item did not merit support as SSGA had concerns with the proposed remuneration structure for senior executives at the company.	
Outcome of the vote	For: 11% Against: 89%	For: 35% Against: 64%	For: 5% Against: 95%	For: 86% Against: 14%	
Implications of the outcome	Where appropriate S	SGA will contact the company engage		le and conduct further	
Criteria on which the vote is considered "significant"	Environmental related shareholder proposal	Environmental related shareholder proposal	Environmental and social related shareholder proposal	Compensation related proposal	

# State Street, International (Developed 100% Hedged) ESG Screened Index Equity Fund – Table 2 of 2

	Vote 5	Vote 6	Vote 7	Vote 8
Company name	Amazon.com, Inc.	JPMorgan Chase & Co.	Broadcom Inc.	Shin-Etsu Chemical Co. Ltd.
Approximate size of fund's holding as at the date of the vote (as % of portfolio)	2.0%	0.7%	0.4%	0.1%
Summary of the resolution	Facility Safety	Advisory Vote to Ratify Named Executive Officers' Compensation	Advisory Vote to Ratify Named Executive Officers' Compensation	Elect Director
Management recommendation	Against	For	For	For

Implementation statement (continued)

**Voting Data (continued)** 

Significant votes (continued)

State Street, International (Developed 100% Hedged) ESG Screened Index Equity Fund - Table 2 of 2 (continued)

	Vote 5	Vote 6	Vote 7	Vote 8
Rationale for the voting decision	SSGA abstained on the proposal as the company's disclosure and/or practices related to facility safety are broadly in line with market standard but could be enhanced.	This item does not merit support as SSGA has concerns with the proposed remuneration structure for senior executives at the company.	This item does not merit support as SSGA has concerns with the proposed remuneration structure for senior executives at the company.	SSGA voted against the nominee due to the lack of gender diversity on the board and the company has not engaged in successful dialogue on SSGA's board gender diversity program for three consecutive years.
Outcome of the vote	For: 13% Against: 87%	For: 31% Against: 68%	For: 80% Against: 20%	SSGA were unable to provide the outcome of this vote
Implications of the outcome	Where appropriate SS	GGA will contact the company engag	to explain their voting rational	ale and conduct further
Criteria on which the vote is considered "significant"	Environmental and social related shareholder proposal	Compensation	Compensation	Director election

Implementation statement (continued)

**Voting Data (continued)** 

Significant votes (continued)

BNY Mellon, Real Return Fund - Table 1 of 2

	Vote 1	Vote 2	Vote 3	Vote 4	Vote 5
Company name	Greencoat UK Wind Plc	Universal Music Group NV	ConocoPhillips	ConocoPhillips	ConocoPhillips
Approximate size of fund's holding as at the date of the vote (as % of portfolio)	1.7%	0.6%		1.2%	
Summary of the resolution	Re-elect Shonaid Jemmett-Page as Director	Approve Remuneration Report	Elect Director Jody Freeman	Elect Director Jeffrey A. Joerres	Elect Director William H. McRaven
How BNYM voted	Against	Against	Against	Against	Against
Rationale for the voting decision	BNYM raised concerns over the past share issuance undertaken by the trust. BNYM believe the share placing was not conducted in a manner that was in the best interests of shareholders and the share placing would be at a discount to NAV had it been recalculated on the back of increasing power prices.	BNYM believe there is inadequate information regarding the various one-off grants, specific targets, thresholds, and pay-outs, to be able to arrive at an informed voting decision. The short-term awards employ a metric that ensures the CEO receives the bonus more in the form of royalty than the metric being an actual driver of growth and incentivising the executive to perform.	BNYM voted against the incumbent Public Policy and Sustainability Committee Chair due to the limited responsiveness to the majority-backed shareholder proposal at last year's AGM, notably on disclosing Scope 3 targets. In complement, BNYM supported the shareholder proposal requesting reporting on GHG targets, and notably Scope 3 emissions across the value chain.	BNYM voted against remuneration arrangements as they note a slight misalignment in pay and performance that aggravated by concerns around LTI (Long Term Incentive) grants. The LTI are constar earned above targets, casting doubt over the stringency of the awards. The STI (Short-Term Incentive) scorecard lacks disclosure key pieces of information that would allow BNYM to mitigate pay-for-performance concerns. BNYM would have also appreciat a cap on negative TSR (Total Shareholde Return). Consequently, BNYM opposed incumbent remuneration committee members.	
Outcome of the vote	15% voted against	29% voted against	4% voted against	3% voted against	1% voted against
Implications of the outcome	The vote outcome demonstrates that a majority of shareholders are not concerned with the potential valuation dilution. As such, these shareholders' right to complain is lost should the company place new shares with investors that are priced below the share's net asset value.	Owing to the company having controlling shareholders, the vote outcome shows that a majority of the minority shareholders failed to support the CEO's compensation and retain concerns had with remuneration arrangements.	While the director election did not have significant dissent based on BNYM's rationale, due to insufficient action on disclosing scope 3 targets, a complementary climate related shareholder proposal asking for emission reduction targets gathered majority support.  Consequently, BNYM expect the board to take some action on their climate plan to address this support.	compensation commit was not significant, the proposal had significant AGAINST). The outconscrutiny and dissatisf with executive pay company will need discussions to be able	on the incumbent tee member's election a underlying say-on pay ficant dissent (39% ome reflects increasing action of shareholders practices, where the to conduct external a to effectively address er concerns.

Implementation statement (continued)

**Voting Data (continued)** 

Significant votes (continued)

# BNY Mellon, Real Return Fund - Table 1 of 2 (continued)

	Vote 1	Vote 2	Vote 3	Vote 4	Vote 5
Company name	Greencoat UK Wind Plc	Universal Music Group NV	ConocoPhillips	ConocoPhillips	ConocoPhillips
Criteria on which the vote is considered "significant"	Director election	Compensation	Director election	Director election	Director election

# BNY Mellon, Real Return Fund - Table 2 of 2

	Vote 6	Vote 7	Vote 8	Vote 9	Vote 10
Company name	Informa Plc	Universal Music Group NV	ConocoPhillips	ConocoPhillips	Abbott Laboratories
Approximate size of fund's holding as at the date of the vote (as % of portfolio)	0.6%	0.6%	1.:	2%	0.7%
Summary of the resolution	Approve Remuneration Report	Elect Cyrille Bollore as Non-Executive Director	Report on GHG Emissions Reduction Targets	Report on Lobbying Payments and Policy	Report on Lobbying Payments and Polic
How BNYM voted	Against	Against	For	For	For
Rationale for the voting decision	CEO pay increased amidst poor TSR performance and payouts do not reflect shareholder experience.	BNYM voted against the election of a director due to overboarding concerns.	BNYM supported the shareholder proposal requesting reporting on GHG targets, and notably Scope 3 emissions across the value chain.	BNYM also supported a shareholder proposal requesting a report on the company's policies and procedures governing both direct and indirect lobbying activities.	BNYM supported a shareholder proposa requesting additiona disclosure around lobbying payments made by the company as this will be beneficial for shareholders to better assess the related risks.
Outcome of the vote	71% voted against	21% voted against	39% voted for	20% voted for	35% voted for

Implementation statement (continued)

**Voting Data (continued)** 

Significant votes (continued)

BNY Mellon, Real Return Fund - Table 2 of 2 (continued)

	Vote 6	Vote 7	Vote 8	Vote 9	Vote 10
Company name	Informa Plc	Universal Music Group NV	ConocoPhillips	ConocoPhillips	Abbott Laboratories
Implications of the outcome	The vote outcome is a clear indication of persistent shareholder dissatisfaction with pay practices at the company. The dissent recorded is one of the largest and the company will need to address shareholders' concerns. BNYM expect to engage with the company and continue exercising future votes in support of their views.	Owing to the company having controlling shareholders, the vote outcome shows that a significant portion of the free float highlighted the risk of excessive mandates not allowing the director to fulfil his duties.	shareholder proposal	majority support for s highlight the growing in the US market.	While the vote outcome in relation to the remuneration will barely register with the company, the near majority support for the two shareholder proposals provides an increased likelihood of shareholders' rights being improved. The improvements will require further shareholder votes at a future AGM in order for the company to make the necessary changes to its bylaws.
Criteria on which the vote is considered "significant"	Compensation	Director election	Environmental related shareholder proposal	Social related shareholder proposal	Social related shareholder proposal

Implementation statement (continued)

**Voting Data (continued)** 

Significant votes (continued)

# Partners, Partners Fund

It is worth noting that the Partners Fund has a very small proportion of its holdings in publicly listed equities, with the majority of its assets in private assets. Efforts 1-3 in the tables below are examples of significant ESG efforts taken by the private companies held in the Partners Fund. Partners have selected these examples based on size of holdings in the fund. Private markets investments are the largest exposure within the fund and these are typically held directly, where Partners Group controls the board and therefore the direction and strategy of the business – in this way, voting information by the manager is not applicable for these holdings. The Partners Fund's exposure to listed equity is usually less than 10%.

	Effort 1	Effort 2	Effort 3
Company name	Confluent Health	EyeCare Partners	Pharmathen
Engagement and outcome	Confluent has an environmental impact assessment underway and has also engaged a third-party consultant to determine its greenhouse gas footprint.  Meanwhile, Confluent has established a Diversity, Equity & Inclusion council, which is currently creating goals and roadmaps with a target to complete by the end of the third quarter of 2022. Thereafter, ownership of each initiative will be identified.  Confluent has also expanded its stakeholder benefits program. For instance, in 2022, the company launched stock options for all physical therapists and made significant investments in benefits, including reduced Eligible Employee premiums and increased communication around its wellness programs.	In 2022, the number of patients served by EyeCare Partners (ECP) rose to 3 million, with the company exceeding its targets for average net promoter score (NPS) for its ECP clinics and Medicare/Medicaid patients served. Meanwhile, significant investment in benefits were made in 2021 and 2022. In addition, the company increased communication around its ECP Cares Foundation, a non-profit organization dedicated to giving back to ECP team members in need. Meanwhile, Incident Frequency Rate (IFR) measures were established and are being captured to drive root-cause analysis and drive prevention strategies. This has engaged employees and helped to increase employee retention to 31% (exceeding the target of 27%). Lastly, baselines and specific initiatives were established based on the doctor and employee engagement surveys conducted during the first half of 2022.	In May 2022, Pharmathen launched a sustainability assessment with EcoVadis. The results will be incorporated into Pharmathen's ESG Strategy. The company has a strong ESG culture as reflected in its core mission of making a positive impact on the lives of people by ensuring that they enjoy better health.

# Implementation statement (continued)

# Fund level engagement

The investment managers may engage with investee companies on behalf of the Trustee. The table below provides a summary of the engagement activities undertaken by each manager during the year for the relevant funds.

LGIM carry out engagement activities at a firm-wide level, however, they are able to provide some information on their engagements at a fund level as well. Engagement activities are limited for the Scheme's LDI portfolio due to the nature of the underlying holdings, so engagement information for these assets have not been shown. Additionally, the engagement information is not shown for the Partners Fund. Given the nature of private markets investments they were unable to provide breakdown of engagement activities at a fund level. However, the example ESG efforts information in the previous section provides examples of engagement – please see this section of this Statement for more information.

State Street carry out engagement activities at a firm-wide level and the information provided reflects this.

Manager	BNYM	LGIM	SSGA		
Fund name	Real Return Fund	Sterling Liquidity Fund	International (Developed 100% Hedged) ESG Screened Index Equity Sub-Fund		
Number of engagements undertaken on behalf of the holdings in this fund in the year	36	33	582		
Number of engagements undertaken at a firm level in the year	186	1,685	878		

The data below is a summary of State Street and LGIM's global engagement at a firm level for the year to 31 March 2023.

Manager	State Street (SSGA)	LGIM
Number of companies engaged	593	1,373
Number of engagements on environmental topics	474	835
Number of engagements on governance topics	798	706
Number of engagements on social topics	1,211	504

Examples of engagements undertaken with holdings in the funds

SSGA's main engagement topics include:

- Climate Change
- Human capital management
- Diversity, Equity, and Inclusion
- Effective Board Leadership

LGIM's main engagement topics include:

- Remuneration
- Climate change
- Board composition
- Strategy
- Gender diversity

Implementation statement (continued)

Examples of engagement activity undertaken over the year to 31 March 2023

## **State Street**

## Santos Limited, Environmental related engagement

In May 2022, State Street engaged with Santos Limited to discuss their Climate Transition Action Plan and capital allocation plans around decarbonisation, developing lower carbon fuels, and investing in carbon capture and storage projects. During the engagement, State Street highlighted opportunities to enhance certain areas of disclosure in line with peers in the Australian market including adopting short-term greenhouse gas targets, strengthening disclosure on current and planned capital investments to achieve interim and long-term climate goals, and providing more detail on emissions reduction strategies for operated assets, including methane monitoring and reduction efforts.

Regarding Scope 3 emissions, State Street see an opportunity for Santos Limited to provide enhanced disclosure on opportunities for incremental Scope 3 reductions in line with their guidance. While State Street recognise the challenges around Scope 3 calculation and reduction efforts, investor demand for Scope 3 GHG targets is growing, and it is becoming market practice among major oil and gas companies in European and North American markets to adopt such goals. State Street also believe investors would benefit from information on Internal Rate of Return requirements for low carbon projects, which would provide additional transparency into how the company is thinking about return hurdles for low carbon investments compared to conventional investments.

As a result of their assessment and engagement with the company, State Street voted ABSTAIN as Santos aligns with several elements of their expectations but has an opportunity for improved disclosure. State Street believe that enhanced disclosure in line with the items above would give investors more comfort around Santos' strategy to operationalise their climate goals and better align with disclosure practices among oil and gas companies locally and globally. State Street are committed to an ongoing dialogue with the company and will monitor progress on their climate transition plan commitments.

#### **BNY Mellon**

# Shell, Environmental related engagement

BNY Mellon met management in order to get a better understanding of the voluntary carbon-offset market given the company actively trades and has also ventured into developing its own nature-based solution (NBS) projects generating carbon offsets. Specifically, BNY Mellon wanted to learn about the supply and demand dynamics and the pricing trends over the medium to long term.

The company believes carbon offsets are a necessary part of the toolkit to get to net zero. The company favours better quality of carbon offsets and only trades and invests in high-quality offsets such as those with gold and platinum standard. BNY Mellon note that there are some concerns around the creditability of NBS projects in the market. The company currently captures six million tons of CO2 through NBS and has a target to reach 120 million tons by 2030. It plans to source the majority of these credits from its own projects in the longer term. BNY Mellon note that it takes nine years for forests to yield significant offsets. The company has purchased projects at various development stages which are expected to yield results in less time. The company highlighted that current carbon prices are in the range of US\$50-60, whereas the carbon offset prices trade at a range of US\$3-25, which provides room for a sustainable business model with a win-win situation, including for the local communities. It sees business and commercial opportunity in the carbon-offset space in addition to the climate-change angle.

The details BNY Mellon got from the conversation were a little short of their expectations. BNY Mellon intend to continue their interactions with Shell on carbon markets as well as its new energy initiatives considering the company has first mover advantage and industry-leading positions in a lot of these.

Implementation statement (continued)

Examples of engagement activity undertaken over the year to 31 March 2023 (continued)

## **LGIM**

## Unite Group, Social related engagement

In 2020, LGIM launched a campaign to engage with the largest 100 companies in the UK and the largest 500 companies in the US on ethnic diversity at board level. LGIM requested that they should have ethnically diverse representation at board level by 2021, or face voting sanctions.

Of the 79 companies with whom LGIM engaged due to them not meeting their expectations, LGIM ultimately only voted against one US company. However, due to turnover during the year and new board appointments, several new companies have been flagged as having no ethnic diversity. Therefore, LGIM continued their focus and wrote to the remaining companies in the FTSE 100 and S&P 500, to remind them of their expectations and that voting sanctions will apply if diversity is not improved. There are six companies within these indices (including Unite Group) that currently do not have any ethnicity on the board, and voting sanctions will be applied at the 2023 AGM if progress is not made.

LGIM have also widened their scope for this campaign and plan to engage those companies failing to meet their minimum expectations within the broader FTSE 250 and Russell 1000 indices. LGIM's expectation for the companies in these additional indices is identical but, in line with the UK's Parker Review, LGIM allow these smaller companies more time to meet their expectations and will therefore expect compliance by 2024.

# Statement of the Trustee's responsibilities for the financial statements

The audited financial statements, which are prepared in accordance with UK Generally Accepted Accounting Practice, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland, are the responsibility of the Trustee. Pension scheme regulations require the Trustee to make available to Scheme members, beneficiaries and certain other parties, audited financial statements for each Scheme year which:

- (i) show a true and fair view of the financial transactions of the Scheme during the Scheme year and of the amount and disposition at the end of the Scheme year of the assets and liabilities, other than liabilities to pay pensions and benefits after the end of the Scheme year.
- (ii) contain the information specified in the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, including a statement whether the accounts have been prepared in accordance with the Statement of Recommended Practice 'Financial Reports of Pension Schemes' (revised 2018).

The Trustee has supervised the preparation of the financial statements and has agreed suitable accounting policies, to be applied consistently, making estimates and judgements on a reasonable and prudent basis. The Trustee is also responsible for:

- assessing the Scheme's ability to continue as a going concern, disclosing, as applicable, matters related to going concern;
- using the going concern basis of accounting unless it intends to wind up the Scheme, or has no realistic alternative but to do so; and
- making available each year, commonly in the form of a Trustee's annual report, information about the Scheme prescribed by pensions legislation, which it should ensure is fair and impartial.

The Trustee also has certain responsibilities in respect of contributions which are set out in the statement of Trustee's responsibilities accompanying the Trustee's summary of contributions.

The Trustee is responsible for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Trustee also has a general responsibility for ensuring that adequate accounting records are kept and for taking such steps as are reasonably open to it to safeguard the assets of the Scheme and to prevent and detect fraud and other irregularities.

The Trustee is responsible for the maintenance and integrity of the Scheme and financial information included on the Scheme's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

# Statement of Trustee's Responsibilities in respect of Contributions

The Trustee is responsible under pensions legislation for ensuring that there is a prepared, maintained and from time to time revised schedule of contributions showing the rates of contributions payable towards the Scheme by or on behalf of the employer and the active members of the Scheme and the dates on or before which such contributions are to be paid.

The Trustee is also responsible for keeping records of contributions received in respect of any active member of the Scheme and for monitoring that contributions are made to the Scheme in accordance with the schedule.

# **Further information**

Enquiries about the Scheme generally or about an individual's entitlement to a benefit should be made to the Trustee at the address shown on page 2.

The Trustee's report was approved by the Trustee on 3 August 2023 and signed on its behalf by:

**Trustee Director** 3 August 2023

# Independent auditor's statement about contributions to the Trustee of the Building and Civil Engineering Benefits Scheme

## Statement about contributions

We have examined the summary of contributions payable under the schedule of contributions to the Building and Civil Engineering Benefits Scheme in respect of the Scheme year ended 31 March 2023 which is set out on page 26.

In our opinion contributions for the Scheme year ended 31 March 2023 as reported in the summary of contributions and payable under the schedule of contributions have in all material respects been paid in accordance with the schedule of contributions certified by the actuary on 23 November 2021.

# Scope of work on statement about contributions

Our examination involves obtaining evidence sufficient to give reasonable assurance that contributions reported in the summary of contributions have in all material respects been paid at least in accordance with the schedule of contributions. This includes an examination, on a test basis, of evidence relevant to the amounts of contributions payable to the Scheme and the timing of those payments under the schedules of contributions.

# Respective responsibilities of Trustee and auditor

As explained more fully in the Statement of Trustee's Responsibilities set out on page 24, the Scheme's Trustee is responsible for ensuring that there is prepared, maintained and from time to time revised a schedule of contributions showing the rates and due dates of certain contributions payable towards the scheme by or on behalf of the employer and the active members of the Scheme. The Trustee is also responsible for keeping records in respect of contributions received in respect of active members of the Scheme and for monitoring whether contributions are made to the Scheme by the employer in accordance with the schedule of contributions.

It is our responsibility to provide a statement about contributions paid under the schedule of contributions to the Scheme and to report our opinion to you.

# The purpose of our work and to whom we owe our responsibilities

This statement is made solely to the Scheme's Trustee, in accordance with the Pensions Act 1995 and Regulations made thereunder. Our work has been undertaken so that we might state to the Scheme's Trustee those matters we are required to state to it in an auditor's statement about contributions and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Scheme's Trustee, for our work, for this statement, or for the opinions we have formed.

#### **Gemma Broom**

for and on behalf of KPMG LLP, Statutory Auditor Chartered Accountants 15 Canada Square London E14 5GL

7 August 2023

# **Summary of contributions payable for the year ended 31 March 2023**

During the year, the contributions payable to the Scheme under the schedule of contributions certified by the actuary on 23 November 2021 were as follows:

		31 March 2023 £000
Required by the schedule of contributions as reported Scheme Auditor	I on by the	
Normal contributions		-
Total contributions required by the schedule of contri reported on by the Scheme Auditor	butions as	-
Total (as per Fund account)	-	-
Signed for and on behalf of the Trustee:		
	Trustee Director	

7 August 2023

# Independent auditor's report to the Trustee of the Building and Civil Engineering Benefits Scheme

# **Opinion**

We have audited the financial statements of Building and Civil Engineering Benefits Scheme ("the Scheme") for the year ended 31 March 2023 which comprise the Fund Account and the Statement of Net Assets (available for benefits) and related notes to the financial statements, including the accounting policies as set out in pages 32 to 33.

In our opinion the financial statements:

- show a true and fair view of the financial transactions of the Scheme during the Scheme year ended 31 March 2023 and of the amount and disposition at that date of its assets and liabilities, other than liabilities to pay pensions and benefits after the end of the Scheme year;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland; and
- contain the information specified in Regulation 3A of the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, made under the Pensions Act 1995.

# **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Scheme in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

## Going concern

The Trustee has prepared the financial statements on the going concern basis as it does not intend to wind up the Scheme, and as it has concluded that the Scheme's financial position means that this is realistic. It has also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

In our evaluation of the Trustee's conclusions, we considered the inherent risks to the Scheme and analysed how those risks might affect the Scheme's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the Trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the Trustee's assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the Scheme's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the Scheme will continue in operation.

# Independent auditors' report to the Trustee of the Building and Civil Engineering Benefits Scheme (continued)

# Fraud and breaches of laws and regulations - ability to detect

Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- Enquiring of the Trustee as to the Scheme's high-level policies and procedures to prevent and detect fraud, as well as enquiring whether they have knowledge of any actual, suspected or alleged fraud.
- · Reading Trustee Board minutes.

As required by auditing standards, we perform procedures to address the risk of management override of controls, in particular the risk that the Trustee (or its delegates including the Scheme administrator) may be in a position to make inappropriate accounting entries. On this audit we do not believe there is a fraud risk related to revenue recognition because revenue in a pension scheme relates to contributions receivable as paid under an agreed schedule or pre-determined by the Trustee; there are no subjective issues or judgements required.

We did not identify any additional fraud risks.

We performed procedures including:

Identifying journal entries to test based on risk criteria and comparing the identified entries to supporting
documentation. These included those posted after the first draft of the financial statements have been prepared
and unusual journals to cash.

Identifying and responding to risks of material misstatement related to compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the Trustee (as required by auditing standards), and from inspection of the Scheme's regulatory and legal correspondence and discussed with the Trustee the policies and procedures regarding compliance with laws and regulations.

As the Scheme is regulated by The Pensions Regulator, our assessment of risks involved gaining an understanding of the control environment including the Scheme's procedures for complying with regulatory requirements and reading the minutes of Trustee meetings.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the Scheme is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related pensions legislation) and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Secondly, the Scheme is subject to other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation, or the loss of the Scheme's registration. We identified the following areas as those most likely to have such an effect: pensions legislation and data protection legislation, recognising the financial and regulated nature of the Scheme's activities and its legal form. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustee and inspection of regulatory and legal correspondence, if any. Therefore, if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

We have reported separately on contributions payable under the Schedule of Contributions in our statement about contributions on page 25 of the annual report.

# Independent auditors' report to the Trustee of the Building and Civil Engineering Benefits Scheme (continued)

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

## Other information

The Trustee is responsible for the other information, which comprises the Trustee's report (including the report on actuarial liabilities, implementation statement and the summary of contributions) and the actuarial certification of the schedule of contributions. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon in this report.

Our responsibility is to read the other information and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on this work we have not identified material misstatements in the other information.

## Trustee's responsibilities

As explained more fully in its statement set out on page 24, the Scheme Trustee is responsible for: supervising the preparation of financial statements which show a true and fair view; such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Scheme's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless it either intends to wind up the Scheme, or has no realistic alternative but to do so.

## Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at <a href="www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>.

# The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Scheme Trustee, in accordance with the Pensions Act 1995 and Regulations made thereunder. Our audit work has been undertaken so that we might state to the Scheme Trustee those matters we are required to state to it in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Scheme Trustee, for our audit work, for this report, or for the opinions we have formed.

Gemma Broom for and on behalf of KPMG LLP, Statutory Auditor Chartered Accountants 15 Canada Square London E14 5GL 3 August 2023

# Fund account for the year ended 31 March 2023

	Note	2023 Main fund £000	2023 AVC fund £000	2023 Total £000	2022 Main fund £000	2022 AVC fund £000	2022 Total £000
Other income		112	-	112	2	-	2
Benefits Transfers to other plans Administrative expenses	3 4 5	(24,934) (257) (4,383)	(1,082) (1,287)	(26,016) (1,544) (4,383)	(22,493) (594) (4,347)	(1,060) (1,948) (3)	(23,553) (2,542) (4,350)
Net withdrawals from dealings with members	_	(29,574)	(2,369)	(31,943)	(27,434)	(3,011)	(30,445)
Net returns on investments							
Change in market value of investments	6	(41,933)	803	(41,130)	(10,816)	574	(10,242)
Investment management expenses	7	(749)	(5)	(754)	(622)	(4)	(626)
Net return on investments	_	(42,682)	798	(41,884)	(11,438)	570	(10,868)
Net decrease in the fund		(72,144)	(1,571)	(73,715)	(38,870)	(2,441)	(41,311)
Opening net assets	_	609,011	42,587	651,598	647,881	45,028	692,909
Closing net assets	_	536,867	41,016	577,883	609,011	42,587	651,598

The notes on pages 32 to 45 form part of these financial statements.

# Statement of net assets available for benefits as at 31 March 2023

<b></b>	Note	2023 Main fund £000	2023 AVC fund £000	2023 Total £000	2022 Main fund £000	2022 AVC fund £000	2022 Total £000
Investment assets Pooled investment vehicles	8 -	535,199	37,789	572,988	603,362	40,473	643,835
Total net investments		535,199	37,789	572,988	603,362	40,473	643,835
Current assets	14	4,235	3,319	7,554	7,475	2,156	9,631
Current liabilities	15 _	(2,567)	(92)	(2,659)	(1,826)	(42)	(1,868)
Net assets available for benefits	_	536,867	41,016	577,883	609,011	42,587	651,598

The financial statements summarise the transactions of the Scheme and deal with the net assets at the disposal of the Trustee. They do not take account of obligations to pay pensions and benefits which fall due after the end of the Scheme year. The actuarial position of the Scheme, which takes into account such obligations for the defined benefit section, is dealt with in the Report on Actuarial Liabilities on page 5 of the Annual report and these financial statements should be read in conjunction with this report.

The notes on pages 32 to 45 form part of these financial statements.

The financial statements were approved by the Trustee on 3 August 2023 and signed on its behalf by:

**Trustee Director** 

3 August 2023

# Notes to the financial statements for the year ended 31 March 2023

## 1. General information

Building and Civil Engineering Benefits Scheme is a defined benefit occupational pension scheme established as a trust under English Law.

The Scheme was established to provide death and retirement benefits for people working in the construction industry. The address of the Scheme's registered office is Manor Royal, Crawley, West Sussex RH10 9QP. From 9 April 2001 the Scheme closed to new lump sum retirement benefit and voluntary contribution members and from 30 October 2010 the Scheme closed for death benefits in respect of deaths occurring after this date.

The Scheme is a registered pension scheme under Chapter 2, Part 4 of the Finance Act 2004. This means that income and capital gains earned by the Scheme receive preferential tax treatment. The Scheme is also exempt from taxation except for certain withholding taxes relating to overseas investment income.

## 2. Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

# **Basis of preparation**

The financial statements of the Scheme have been prepared in accordance with UK Generally Accepted Accounting Practice, Financial Reporting Standard 102 – The Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the guidance set out in the Statement of Recommended Practice 'Financial Reports of Pension Schemes' (revised 2018) (SORP).

The financial statements are prepared on a going concern basis, which the Trustee believes to be appropriate as it believes the Scheme has adequate resources to meet its obligations as they fall due for at least the next 12 months from the date of approval of these financial statements.

In reaching this conclusion, the Trustee considered its ability to restrict increases to the retirement benefit rate per week of service which may impact the Scheme. It also considered the fact that the Scheme has adequate liquidity to cover benefits without forced sales of assets that might be subject to adverse valuations.

This assessment gives the Trustee confidence to prepare the financial statements on a going concern basis.

# Currency

The Scheme's functional currency and presentational currency is pounds sterling (GBP).

Assets and liabilities in foreign currencies are expressed in sterling at the rates of exchange ruling at the year end. Foreign currency transactions are translated into sterling at the spot exchange rate at the date of transaction.

Gains and losses arising on conversion or translation are dealt with as part of the change in market value of investments.

## Benefits and payments to and on account of leavers

Lump sum retirement benefits are accounted for on an accruals basis at the later of the crystallisation event or notification to the Scheme.

# Transfers to other plans

Transfer values represent the capital sums payable to the pension schemes of new employers for members who've left the Scheme. They're accounted for on an accruals basis, which is normally when cash is paid unless the receiving Trustees have agreed to accept the liability in advance of receipt of funds in which case they're accounted for from the date of the agreement. In the case of individual transfers, this is normally when the payment of the transfer is made.

# Notes to the financial statements for the year ended 31 March 2023 (continued)

# 2. Summary of significant accounting policies (continued)

# Administrative expenses

Administrative expenses are accounted for on an accruals basis and are inclusive of irrecoverable VAT.

## Investment income and expenditure

The change in market value of investments during the year comprises of all increases and decreases in the market value of investments held at any time during the year, including profits and losses realised on sales of investments and unrealised changes in market value. In the case of pooled investment vehicles which are accumulation funds, change in market value also includes income, net of withholding tax, which is reinvested in the fund.

Transaction costs are included in the cost of purchases and sale proceeds. Transaction costs include costs charged directly to the Scheme such as fees, commissions, stamp duty and other fees. Other investment management expenses are accounted for on an accruals basis and shown separately within investment returns.

## Valuation and classification of investments

Investment assets and liabilities are included in the financial statements at fair value. Where separate bid and offer prices are available, the bid price is used for investment assets and the offer price for investment liabilities. Otherwise, the closing single price, single dealing price or most recent transaction price is used.

The methods of determining fair value for the principal classes of investments are:

- Certain pooled investment vehicles which are traded on an active market are included at the quoted price, which is normally the bid price.
- Unitised pooled investment vehicles which are not traded on an active market but where the manager is able to
  demonstrate that they're priced daily, weekly or at each month end, and are actually traded on substantially all pricing
  days, are included at the last price provided by the manager at or before the year end.
- The value of other pooled investment vehicles which are unquoted or not actively traded on a quoted market is estimated by the Trustee. Where the value of a pooled investment vehicle is primarily driven by the fair value of its underlying assets, the net asset value advised by the fund manager is normally considered a suitable approximation to fair value unless there are restrictions or other factors which prevent realisation at that value.

# Critical accounting estimates and judgements

The preparation of the financial statements requires the Trustee to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The Trustee confirms that no judgements have had a significant effect on amounts recognised in the financial statements.

# Notes to the financial statements for the year ended 31 March 2023 (continued)

	2023	2023	2023	2022	2022	2022
	Main	AVC	Total	Main	AVC	Total
	fund	fund		fund	fund	
3. Benefits	£000	£000	£000	£000	£000	£000
Lump sum retirement benefits	23,127	883	24,010	21,016	924	21,940
Death benefits	1,807	199	2,006	1,477	136	1,613
	24,934	1,082	26,016	22,493	1,060	23,553
	24,504	1,002	20,010	22,400	1,000	20,000
	2023	2023	2023	2022	2022	2022
	Main	AVC	Total	Main	AVC	Total
	fund	fund		fund	fund	
4. Transfers to other plans	£000	£000	£000	£000	£000	£000
•						
Individual transfers out to other						
plans	257	1,287	1,544	594	1,948	2,542
	2023	2023	2023	2022	2022	2022
	Main	AVC	Total	Main	AVC	Total
	fund	fund		fund	fund	
5. Administrative expenses	£000	£000	£000	£000	£000	£000
Administration fees	2,787	_	2,787	3,150	_	3,150
Regulatory fees	1,453	_	1,453	1,017	_	1,017
Actuarial fees	107	_	107	152	_	152
Legal fees	6	_	6	2	_	2
Audit fees	30	-	30	26	3	29
Audit 1665	30	-	30	20	3	29
	4,383	-	4,383	4,347	3	4,350

Administration fees are charged monthly and based on 0.5% per annum of the value of assets of the Scheme. The Scheme bears the cost of all other regulatory, legal and professional fees.

#### 6. Reconciliation of net investments

	Opening value at 1 Apr 2022	Purchases at cost	Sales proceeds	Change in market value	Closing value at 31 Mar 2023
	£000	£000	£000	£000	£000
Main fund					
Pooled investment vehicles	603,362	60,496	(86,726)	(41,933)	535,199
AVC fund Pooled investment vehicles	40,473		(3,487)	803	37,789
Total	643,835	60,496	(90,213)	(41,130)	572,988

Indirect transaction costs are incurred through the bid-offer spread on pooled investment vehicles and charges made within those vehicles. It has not been possible for the Trustee to quantify such indirect transaction costs. No direct transaction costs are incurred by the Scheme.

### 7. Investment management expenses

The investment in pooled investment vehicles has an impact on investment managers' fees. These types of funds suffer periodic charges levied against the value of the fund. Agreements negotiated by the Trustee ensure that where appropriate these charges are fully recovered by the Scheme. The amounts recovered are offset against investment management fees. Some investment management fees are collected by adjustment of the unit price and are not included below as they're not quantified.

The analysis of fees paid is as follows:

	2023 Main fund £000	2023 AVC fund £000	2023 Total £000	2022 Main fund £000	2022 AVC fund £000	2022 Total £000
Fees charged by investment managers	577	5	582	525	4	529
Performance and advisory fees	172	-	172	97	-	97
	749	5	754	622	4	626

### 8. Pooled investment vehicles

At the year-end the principle economic exposures of the Scheme's investments in pooled investment vehicles comprised:

	2023 Main fund £000	2023 AVC fund £000	2023 Total £000	2022 Main fund £000	2022 AVC fund £000	2022 Total £000
Equity funds Sterling liquidity funds (cash) Diversified growth funds	29,274 10,238 27,048	4,274 1,536 4,256	33,548 11,774 31,304	20,250 10,013 85,448	5,650 1,502 5,358	25,900 11,515 90,806
Qualifying investment funds (QIFs)	468,639	27,723	496,362	487,651	27,963	515,614
	535,199	37,789	572,988	603,362	40,473	643,835

The Scheme is the sole investor in the individual Main fund and AVC fund QIFs. The underlying assets and liabilities in the QIFs are:

	2023 Main fund £000	2023 AVC fund £000	2023 Total £000	2022 Main fund £000	2022 AVC fund £000	2022 Total £000
Assets	2000	2000	2000	2000	2000	£000
Pooled investment vehicles – cash	362,187	27,723	389,910	396,962	27,963	424,925
Bonds	106,098	-	106,098	89,581	-	89,581
Derivatives – swaps	680	-	680	1,011	-	1,011
Cash	38,084	-	38,084	12,682	-	12,682
	507,049	27,723	534,772	500,236	27,963	528,199
Liabilities						
Derivatives - swaps	(38,410)	-	(38,410)	(12,585)	-	(12,585)
	(38,410)	-	(38,410)	(12,585)	-	(12,585)
	468,639	27,723	496,362	487,651	27,963	515,614

## Objectives and policies for holding derivatives

The Trustee has authorised the use of derivative financial instruments by their investment managers as part of its investment strategy. By using swaps, the Trustee aims to match the liability-driven element of the investment portfolio with the Scheme's long-term liabilities, particularly in relation to their sensitivities to interest rate movements. Due to the lack of available long-dated bonds, the Trustee holds inflation swaps to extend the duration and match more closely with the Scheme's liability profile.

### 8. Pooled investment vehicles (continued)

Outstanding swaps at the year end are summarised as follows:

Swaps	Number of contracts	Expires within	Notional principal £000	Fair value asset £000	Fair value Liability £000
Interest rate swaps					
Pay floating for fixed	7	10 years	271,972	680	-
Pay floating for fixed	7	10 years	271,972	-	(36,014)
Pay floating for fixed	6	20 years	7,676		(2,396)
Total				680	(38,410)

The notional principal of the swap is the amount used to determine the swapped receipts and payments. The collateral pledged for these contracts is held in the form of cash in a segregated account with Legal and General Investment Management. Collateral of £447.8m is due from counterparties to cover risk of third party default and losses due to mark to market valuations on the swaps.

#### 9. AVC fund assets

AVC fund investments held by the Scheme provide benefits for the individuals on whose behalf the corresponding voluntary contributions were paid. The investment manager holds the investments on a pooled basis for the Trustee. Each year on the advice of the Scheme actuary, and where funds permit, the Trustee determines annual and final bonus rates. The Scheme Administrator maintains the contribution records for each member and any annual bonus payable is added to each member's contribution record. When a member takes their benefit, the final bonus is calculated and added to their contribution record before payment. The Trustee holds an investment reserve which is not allocated to members from which the annual and final bonuses are paid.

00	£000
	~000
)9	31,702
30	8,771
39	40,473
48	309 480 789

The AVC fund assets in the table above are not part of a common pool of assets available to meet defined benefit liabilities.

#### 10. Fair value of investments

The fair value of investments has been determined using the following hierarchy:

- Level 1: Unadjusted quoted price in an active market for identical instruments that the entity can access at the measurement date.
- Level 2: Inputs (other than quoted prices) that are observable for the instrument, either directly or indirectly.
- Level 3: Inputs are unobservable, ie for which market data is unavailable.

The Scheme's investment assets and liabilities have been included at fair value within these categories as follows:

Category	Level 2	Level 3	2023 Total
	£000	£000	£000
Main fund Investment assets			
Pooled investment vehicles	535,199	-	535,199
AVC fund Investment assets			
Pooled investment vehicles	37,789	-	37,789
Total	572,988	-	572,988
Analysis for the prior year-end is as follows:			2022
Category	Level 2 £000	Level 3 £000	2022 Total £000
Main fund Investment assets			
Pooled investment vehicles	538,139	65,223	603,362
AVC fund Investment assets			
Pooled investment vehicles	40,473	-	40,473
Total	578,612	65,223	643,835

## Types of risk relating to investments

FRS 102 requires the disclosure of information in relation to certain investment risks.

**Credit risk:** this is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Market risk: this comprises currency risk, interest rate risk and other price risk.

- **Currency risk:** this is the risk that the fair value or future cash flows of a financial asset will fluctuate because of changes in foreign exchange rates.
- Interest rate risk: this is the risk that the fair value or future cash flows of a financial asset will fluctuate because of changes in market interest rates.
- Other price risk: this is the risk that the fair value or future cash flows of a financial asset will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

#### 11. Investment risks

## Types of risk relating to investments (continued)

The Trustee determines the investment strategy after taking advice from a professional investment adviser. The Scheme has exposure to these risks because of the investments it makes in following the investment strategy set out below. The Trustee manages investment risks, including credit risk and market risk, within agreed risk limits which are set taking into account the Scheme's strategic investment objectives. These investment objectives and risk limits are implemented through the investment management agreements in place with the Scheme's investment managers and monitored by the Trustee by regular reviews of the investment portfolio.

The following table summarises the extent to which the various classes of investments are affected by financial risks:

	Direct credit	Indirect credit	Indirect market risk		2023	2022	
	risk	risk	Currency	Interest rate	Other price	£000	£000
Main fund					•		
Pooled investment vehicles	Yes	Yes	Yes	Yes	Yes	535,199	603,362
Total Main fund investments						535,199	603,362
AVC fund							
Pooled investment vehicles	Yes	Yes	Yes	Yes	Yes	37,789	40,473
Total AVC fund investments						37,789	40,473

Due to the nature of the pooled investment vehicles, there are no direct market risks. Further information on the Trustee's approach to risk management, credit and market risk is set out below.

#### Main fund

#### Investment strategy

The investment objective of the Main fund is to maintain a portfolio of suitable assets of appropriate liquidity which will generate investment returns to meet the benefits of the Main fund payable under the Trust Deed and Rules as they fall due.

The Trustee sets the investment strategy for the Main fund taking into account the long-term liabilities of the Main fund.

In accordance with the investment strategy, noted above, the current allocation of investments is:

- 83% liability-driven assets in a matching portfolio that is designed to move broadly in line with the long-term liabilities of the Main fund. This is referred to as LDI and comprises of UK and overseas government and other permitted bonds, interest rate swaps and inflation swaps, the purpose of which is to hedge against the impact of interest rate and inflation movements on long-term liabilities.
- 17% return-seeking assets which include Diversified Growth Funds and passive equity and bond funds. These assets are used to generate a return in excess of inflation.

## 11. Investment risks (continued)

#### Credit risk

The Main fund is subject to credit risk directly through its investments held in the pooled investment vehicles.

The following table summarises exposures to direct credit risk and the notes below which explain how this risk is managed for different asset classes:

Main fund investments exposed to direct credit risk	2023 £000	2022 £000
Pooled investment vehicles	535,199	603,362
	535,199	603,362

Direct credit risk arising from pooled investment vehicles is managed by the underlying assets of the pooled arrangements being ring-fenced from the pooled manager, the regulatory environments in which the pooled managers operate and diversification of investments amongst a number of pooled arrangements. The Trustee carries out due diligence checks on the appointment of new pooled investment managers and on an ongoing basis monitors any changes to the operating environment of the pooled manager The Pooled Investments Vehicles are unrated.

The Main fund is also indirectly exposed to credit risks arising on some of the financial instruments held by the pooled investment vehicles, for instance bonds, cash and over-the-counter (OTC) derivatives (investments purchased or sold through a dealer rather than via an exchange) held through the QIF. Indirect credit risk arising on bonds held through the QIF is managed by investing in government bonds where the credit risk is minimal, or corporate bonds which are rated at least investment grade. Credit risk arising on other investments is managed by investment mandates requiring all counterparties to be at least investment grade credit rated.

Indirect credit risk arising on derivatives depends on whether the derivative is exchange traded or OTC. OTC derivative contracts are not guaranteed by any regulated exchange and the Main fund is subject to risk of counterparty failure. The credit risk for OTC swaps is reduced by collateral arrangements (see note 8).

There is an indirect credit risk in relation to cash held within pooled investment vehicles. This risk is mitigated by cash being held within financial institutions which are at least investment grade credit rated.

A summary of pooled investment vehicles by legal structure is as follows;

	2023 £000	2022 £000
Qualfying investment funds Unit linked insurance contracts Open ended investment company Authorised unit trusts Sterling liquidity fund	468,639 29,274 27,048 - 10,238 535,199	487,651 20,250 20,225 65,223 10,013 603,362

## Market risk: indirect currency risk

The Scheme is subject to indirect currency risk because some of its underlying investments within the the pooled investment vehicles are denominated in a overseas currencies. The Main fund's liabilities are denominated in sterling and the majority of the assets are denominated in sterling. There is a limited expsosure to overseas currency within the pooled investment vehicles, and therefore the Trustee accepts this inherent indirect currency risk. To the extent that there was a significant increase in exposure to non sterling currencies, the Trustee will consider whether to hedge this risk.

## 11. Investment risks (continued)

#### Market risk: indirect interest rate risk

The Main fund is subject to indirect interest rate risk because some of its investments, through pooled investment vehicles, are held in bonds, cash and interest rate swaps. The Trustee has set a benchmark for total investment in bonds, cash and interest rate swaps of 83.0% of the total investment portfolio, as part of the LDI investment strategy. Under this strategy, if interest rates fall, the value of LDI investments will rise to help match the increase in actuarial liabilities arising from a fall in the discount rate.

Similarly, if interest rates rise, the LDI investments will fall in value, as will the actuarial liabilities because of an increase in the discount rate. At the year end, the LDI portfolio represented 89.5% of the total investment portfolio (2022: 82.5%).

## Market risk: other indirect price risk

Other indirect price risk arises principally in relation to the Main fund's return-seeking portfolio which includes equities held in pooled vehicles. The Main fund has set a target asset allocation of 17.0% of investments being held in return-seeking assets. At the year end, the diversified growth fund represented 10.5% of the total investment portfolio (2022: 17.5%).

The Trustee manages the Main fund's exposure to overall price movements by constructing a diverse portfolio of investments across various markets.

### **Qualifying investment funds**

The Scheme is the sole investor and controls the QIF. Accordingly, while reported above that the Scheme has indirect risk arising because this is a pooled investment vehicle, the fact that the Scheme controls this fund means that the Scheme is directly exposed to investment risks in relation to the assets and liabilities held within the QIF.

The following table summarises the underlying exposures within the Main QIF and below is an assessment of risks that the Scheme is exposed to due to the nature of the holdings within the QIF.

	2023 £000	2022 £000
Bonds Derivative assets - swaps Derivative assets - liabilities Liquidity fund Cash and cash equivalents	106,098 680 (38,410) 362,187	89,580 1,011 (12,585) 396,962
Casti and casti equivalents	38,084 468,639	12,683 487,651

Direct credit risk arising on bonds held through the QIF is managed by investing in government bonds where the credit risk is minimal, or corporate bonds which are rated at least investment grade. Credit risk arising on derivatives depends on whether the derivative is exchange traded or OTC. OTC derivative contracts are not guaranteed by any regulated exchange and the Main fund is subject to risk of counterparty failure. The credit risk for OTC swaps is reduced by collateral arrangements (see note 8). Credit risk arising on other investments is managed by investment mandates requiring all counterparties to be at least investment grade credit rated.

The QIF is subject to interest rate risk because some of its investments are held in bonds, cash and interest rate swaps. The Scheme uses its LDI investment strategy to manage this risk. Under this strategy, if interest rates fall, the value of LDI investments will rise to help match the increase in actuarial liabilities arising from a fall in the discount rate. Similarly, if interest rates rise, the LDI investments will fall in value, as will the actuarial liabilities because of an increase in the discount rate

### 11. Investment risks (continued)

## **Qualifying investment funds (continued)**

The QIF is not subject to currency risk as all the underlying investments are held in sterling. There is no other price risk as the underlying investments do not include any holdings in equities.

#### **AVC** fund

#### Investment strategy

The Trustee's objective is designed to generate income and capital growth which will provide a retirement amount with which the member can purchase a pension annuity (or other type of retirement product).

The Trustee sets the investment strategy for the AVC fund taking into account the long-term liabilities of the AVC fund.

The current investment strategy is:

- 81.3% liability-driven assets in a matching portfolio
- 18.7% return-seeking assets

#### Credit risk

The AVC fund is subject to credit risk directly, through its cash balances and investments held in the pooled investment vehicles.

The following table summarises exposures to credit risk and the notes below explain how this risk is managed for different asset classes:

AVC fund investments exposed to credit risk	2023 £000	2022 £000
Pooled investment vehicles	37,789	40,473
	37,789	40,473

Direct credit risk arising from pooled investment vehicles is managed by the underlying assets of the pooled arrangements being ring-fenced from the pooled manager, the regulatory environments in which the pooled managers operate and diversification of investments amongst a number of pooled arrangements. The Trustee carries out due diligence checks on the appointment of new pooled investment managers and on an ongoing basis monitors any changes to the operating environment of the pooled manager.

Credit risk arising on other investments is managed by investment mandates requiring all counterparties to be at least investment grade credit rated. The Pooled Investments Vehicles are unrated.

Cash is held within financial institutions which are at least investment grade credit rated.

### 11. Investment risks (continued)

**AVC fund (continued)** 

Credit risk: (continued)

The AVC fund is also indirectly exposed to credit risks arising on some of the financial instruments held by the pooled investment vehicles. There is an indirect credit risk in relation to cash held within pooled investment vehicles. This risk is mitigated by cash being held within financial institutions which are at least investment grade credit rated.

A summary of pooled investment vehicles by type of arrangment is as follows;

	2023	2022
	£000	£000
Qualfying investment funds	27.723	27,963
Unit linked insurance contracts	4,274	5,650
Open ended investment company	4,256	5,358
Sterling liquidity fund	1,536	1,502
	37,789	40,473

### Market risk: indirect currency risk

The AVC fund is subject to indirect currency risk because some of its investments are held in overseas markets via pooled investment vehicles (indirect exposure). The AVC fund's liabilities are denominated in sterling. There is a limited exposure to overseas currency within the pooled investment vehicles, and therefore the Trustee accepts this inherent indirect currency risk. To the extent that there was a significant increase in exposure to non sterling currencies, the Trustee will consider whether to hedge this risk.

#### Market risk: indirect interest rate risk

The AVC fund is subject to indirect interest rate risk because some of its investments are held in bonds through pooled vehicles, and cash. The Trustee has set a benchmark for total investment in bonds of 81.3% of the total investment portfolio, as part of the LDI investment strategy. Under this strategy, if interest rates fall, the value of LDI investments will rise to help match the increase in actuarial liabilities arising from a fall in the discount rate. Similarly, if interest rates rise, the LDI investments will fall in value, as will the actuarial liabilities because of an increase in the discount rate. At the year end, the LDI portfolio represented 77.5% of the total investment portfolio (2022: 72.8%).

## 11. Investment risks (continued)

**AVC fund (continued)** 

Credit risk: (continued)

Market risk: other indirect price risk

Other indirect price risk arises principally in relation to the AVC fund's return-seeking portfolio which includes assets held in diversified growth funds. The AVC fund has set a target asset allocation of 18.7% (2022: 18.7%) of investments being held in return-seeking assets.

The AVC fund manages this exposure to overall price movements by constructing a diverse portfolio of investments across various markets.

#### 12. Concentration of investments

Investments accounting for more than 5% of the net assets of the Scheme were:

	2023 Value £000	%	2022 Value £000	%
Main fund				
L&G QIF Fund*	468,639	81.8	487,651	75.7
The Partners Fund*	-	-	65,223	10.1
International (Developed 100% Hedged) ESG Screened Index Sub-Fund	29,274	5.1	-	-
	497,913	86.9	552,874	85.8

<sup>\*</sup> These investments are pooled investment vehicles which have multiple underlying assets none of which exceeds 5% of the net assets of the Scheme.

### 13. Employer-related investments

There were no employer-related investments during the year.

#### 14. Current Assets

	2023 Main fund £000	2023 AVC fund £000	2023 Total £000	2022 Main fund £000	2022 AVC fund £000	2022 Total £000
Cash balances	4,235	3,319	7,554	7,475	2,156	9,631
	4,235	3,319	7,554	7,475	2,156	9,631

### 15. Current liabilities

	2023	2023	2023	2022	2022	2022
	Main	AVC	Total	Main	AVC	Total
	fund	fund		fund	fund	2222
Taxadaduatad fuana laggatita	£000	£000	£000	£000	£000	£000
Tax deducted from benefits	14 927	5 96	19 1 013	3	7	10
Unpaid benefits Accrued expenses	927 1,405	86 1	1,013 1,406	817 815	32 3	849 818
Amounts owed to	•	•	•		3	
Administrator	221	-	221	191	-	191
	2,567	92	2,659	1,826	42	1,868

#### 16. Related party transactions

The Scheme has the following related party transactions:

- Amounts transferable from the Employee Life Cover from B&CE Scheme, a related party through a common corporate Trustee, to reimburse amounts paid by the Scheme on its behalf. The balance outstanding at the year-end was £nil (2022: £nil).
- Trustee Directors' fees and expenses are paid by People's Partnership Holdings Limited, a related party by
  virtue of being part of the same corporate Group with the corporate Trustee of the Scheme, and totalled £37k
  for 2023 (2022: £25k). This cost is not recharged to the Scheme.
- Administration fees paid to the Administrator, whose ultimate parent company is People's Partnership Holdings Limited (see note 5).

All balances are interest-free, unsecured and repayable on demand.

### 17. Contingencies and commitments

In the opinion of the Trustee, the Scheme had no contingent liabilities (2022: nil) or commitments (2022: nil) at 31 March 2023.

### 18. Events after the reporting period

There were no events requiring disclosure or adjustment occurring after the end of the reporting period.

## **Actuarial certificate**

### Certification of schedule of contributions

Name of scheme: Building & Civil Engineering Benefits Scheme

### Adequacy of rates of contributions

 I certify that, in my opinion, the rates of contributions shown in this schedule of contributions are such that the statutory funding objective could have been expected on 31 March 2021 to continue to be met for the period for which the schedule is to be in force.

## Adherence to statement of funding principles

2. I hereby certify that, in my opinion, this schedule of contributions is consistent with the Statement of Funding Principles dated 23 November 2021.

The certification of the adequacy of the rates of contributions for the purpose of securing that the statutory funding objective can be expected to be met is not a certification of their adequacy for the purpose of securing the scheme's liabilities by the purchase of annuities, if the Scheme were to be wound up.

Signature Date 23 November 2021

Name Qualification

David Farhing

David Gardiner Fellow of the Institute and Faculty of Actuaries

Address: Name of employer:

Aon Solutions UK Limited

Parkside House Ashley Road Epsom Surrey KT18 5BS

For more information:



0300 2000 555



info@bandce.co.uk

www.bandce.co.uk



Building and Civil Engineering Benefits Scheme Trustee Limited
Manor Royal, Crawley, West Sussex, RH10 9QP. Tel 0300 2000 555 Fax 01293 586801 www.bandce.co.uk

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